



LETTER FROM THE PRESIDENT

Dear Friends,

Thanks to your steadfast support, together this past year we've been successful fighting for the issues that matter most to women and families. From passing paid sick days laws in jurisdictions across the country, to contributing to the historic Supreme Court victory that reaffirmed a woman's fundamental right to make her own decisions about her reproductive health, to elevating the issue of paid family and medical leave into the presidential campaigns on both sides of the aisle,

to helping prohibit gender, race and age discrimination in health care access and coverage, you have made it possible for the National Partnership to fight for a more fair, family friendly and healthy country.

But for all the progress we've made this past year, we know that the road ahead is paved with significant challenges. As we usher in a new administration, we are poised to defend our victories and fight every attempt to turn back the clock on our rights and our progress — every hour of every day. We feel a profound responsibility to fight for our shared vision of a country that supports all women and families by securing access to birth control and abortion care; closing the gender wage gap; guaranteeing access to quality, affordable health care for everyone; creating an inclusive economy; getting the country ready for the tsunami of elder care needs that lie just ahead; and winning paid sick days and paid family and medical leave for all working families.

And for our country's mothers, daughters, sisters and wives, we will keep pushing for new victories — in board rooms, exam rooms and the halls of Congress, state legislatures and city councils. We never forget that we stand on the shoulders of women who sacrificed and fought to win essential gains for our generation.

Your support has never been more important and I want you to know how grateful we are that you continue to stand beside us, helping to build a better America. Together we will continue to promote the solutions this nation's women and families need, today and tomorrow, because our values are America's values. Our resolve is unmatched. Our work has never mattered more. And you have never been more critical to moving our country forward.

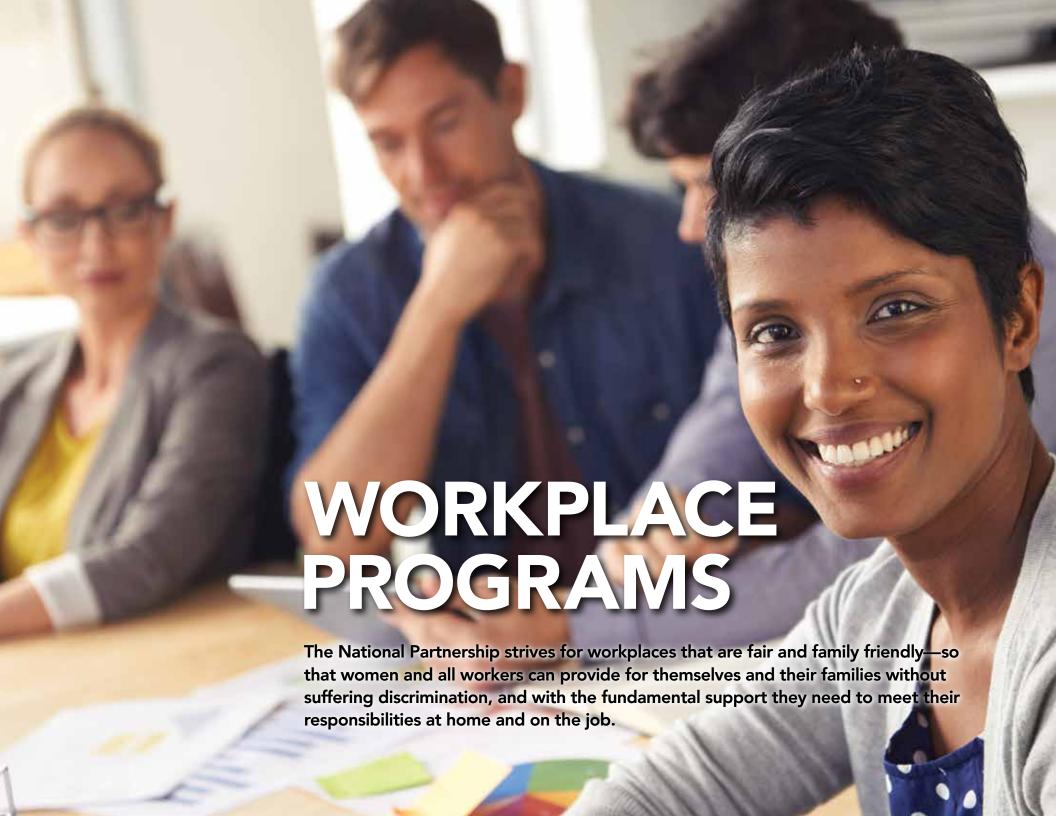
Debra L. Ness President

MISSION STATEMENT

For more than 45 years, the National Partnership for Women & Families has fought for every major policy advance that has helped this nation's women and families.

Our mission is to foster a society in which workplaces are fair and family friendly, discrimination is a thing of the past and everyone has access to quality, affordable health care and every person can live with dignity and achieve economic security

Founded in 1971 as the Women's Legal Defense Fund, the National Partnership for Women & Families is a nonprofit, nonpartisan 501(c)(3) organization based in Washington, D.C.





Expanding Access to Affordable Leave

At some point, nearly everyone will need to take time away from work to deal with a personal illness, or care for a sick child or ailing loved one. But for far too many people, this can result in serious financial strain or ruin. Our nation needs workplace policies that reflect the realities of our lives.

The National Partnership works to advance laws at the federal, state and local levels and encourage and applaud private sector initiatives that expand access to paid family and medical leave and guarantee all workers the right to earn paid sick days — both essential to the economic vitality of our nation and our families.

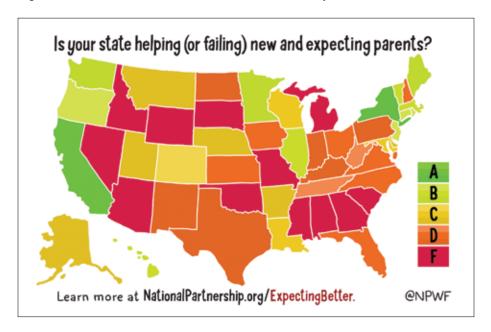
Winning Paid Sick Days

OUR IMPACT

- ▶ In March, Vermont became the 5th state to pass a paid sick days law, and 39 paid sick days laws are, or will soon be in effect in five states, Washington D.C., and five of the nation's 10 most populous cities. When these laws are fully implemented, more than 12 million additional workers will be able to earn paid sick days. The National Partnership has played a critical role in these municipal paid sick days victories by providing policy and technical assistance, as well as communications and activist mobilization support.
- ▶ The National Partnership played a key advocacy role in winning an executive order guaranteeing paid sick days for employees of certain federal government contractors and coordinated an incredibly successful coalition effort to support the rule implementing the executive order. When fully implemented, approximately 1.5 million employees of federal contractors will gain new or expanded protections as a result of the rule and our work, including

nearly 600,000 who currently cannot earn a single paid sick day. Through our policy and organizing expertise, nearly 100 of our coalition partners submitted organizational comments and tens of thousands of activists submitted individual comments to the U.S. Department of Labor in support of the rule. The National Partnership's policy expertise and perspective is mentioned an unprecedented seven times in the commentary accompanying the final rule.

▶ Paid sick days is a key issue in Congress, resulting in an all-time high level of congressional support of the Healthy Families Act — the national paid sick days bill — bolstered by the National Partnership's coalition outreach and engagement. As of October 2016, the proposal has the support of 151 House members and 34 senators — and for the first time, the bill has the support of a former Republican and several business-friendly Democratic lawmakers.



3.5 million

Number of private sector workers, nationwide, who will have access to paid sick days as a direct result of new sick days laws taking effect in California, Oregon and Massachusetts.

(U.S. Bureau of Labor Statistics - July 2016)

Number of paid sick days laws that are, or will soon be, in effect.

Percentage of workers in the United States who have paid family leave through their job.

200+

Number of business school professors — representing all top 20 business schools — supporting paid leave as good for business.

Advancing Paid Family & Medical Leave

OUR IMPACT

- ▶ This year we celebrated historic firsts as the issue of paid leave and family caregiving needs surfaced in both party's primaries and political conventions. The National Partnership's advocacy substantially influenced the national conversation and engaged new stakeholders around paid leave, resulting in the first-ever reference in the Democratic Party's platform to the need for a national, 12-week paid family and medical leave program.
- As part of our efforts to elevate the conversation about the need for paid leave and engage new allies, the National Partnership cultivated relationships with thought-leaders at several conservative think-tanks developing new paid leave initiatives, showing that the issue is gaining traction on both sides of the aisle. We

- also drafted a letter signed by more than 200 business school professors representing all top 20 business schools supporting paid leave as good for business.
- ▶ There are unprecedented levels of lawmakers support for the Family And Medical Insurance Leave (FAMILY)
 Act the national paid family and medical leave bill. Twenty-two senators and 137 House members now co-sponsor the FAMILY Act (as of October 2016), a substantial increase over the last Congress where the bill had six senators and 102 House members in support. The National Partnership leads the coalition and plays a significant role in elevating and advancing the legislation with policymakers.
- New York passed the nation's fourth and strongest paid family leave law — a hard-fought victory that, once in full effect, will result in paid leave for millions of working families and that sets a new policy standard with 12 weeks of paid family leave and guaranteed job-protection. And California passed a bill to increase its state's paid leave wage replacement rates to 70 percent for lower-wage workers and 60 percent for all other workers, which is a significant increase compared to the 55 percent of wages that has been in place since the program's inception. The National Partnership worked tirelessly to support these state policy victories that will positively impact millions of American workers.

Fighting for Workplace Fairness

Women should not be paid less than men for doing the same work. Women should not be fired or lose promotions because they are pregnant. And women should never have to experience sexual harassment at work. Ever.

The National Partnership promotes policies that prevent women from being penalized because of their gender or their caregiving or childbearing status. We push to expand job opportunities for women and fair pay for all workers, and advocate for vigorous enforcement of employment discrimination laws. We have also been at the forefront of the women's community effort to support full gender equality through the Equality Act, which would guarantee LGBTQ workers full civil rights and provide new civil rights for women as well.



6.4 million

Number of women who will be newly eligible for overtime pay or see their existing rights strengthened.

20,000

Number of National Partnership activists that provided individual comments in support of the overtime rule.

Pushing for Fair Pay & Battling Pregnancy Discrimination

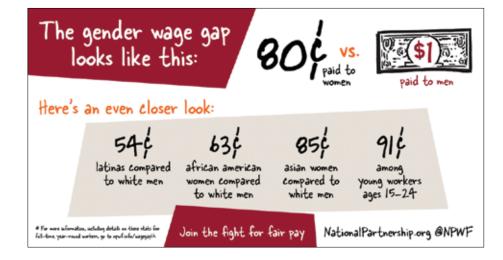
OUR IMPACT

- ▶ The Obama administration issued three strong executive actions to advance fairer compensation and better working conditions for the estimated 28 million employees of federal contractors and new compensation reporting requirements that will impact millions more private sector workers. The National Partnership's successful advocacy efforts resulted in new prohibitions on employer retaliation against workers who share their pay information with colleagues, stricter rules to hold companies accountable for wage, safety and other labor law violations and requirements for larger private employers to report compensation data.
- ▶ The U.S. Department of Labor issued a strong final rule raising the overtime salary threshold so that millions more salaried, low- and middle-income workers receive overtime pay when they work more

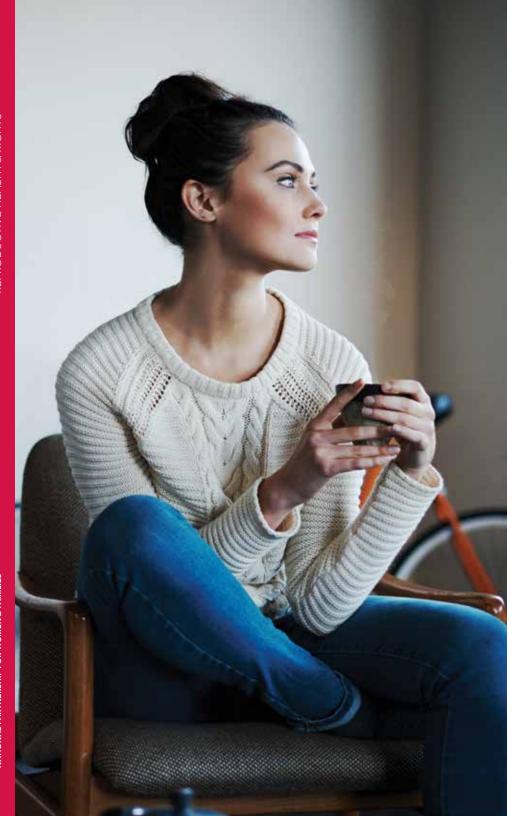
than 40 hours in a week. This rule benefits 12.5 million workers who will be newly eligible for overtime pay or see their existing rights strengthened, including 6.4 million women. The National Partnership led the women's community in support of this rule, submitting our own organizational comment letter, producing a template comment letter to assist our coalition partners' and reaching out to National Partnership activists, which yielded over 20,000 individual comments in support of the rule.

▶ The U.S. Supreme Court issued a

historic decision for working women, women's health and equal rights in Peggy Young v. United Parcel Service— a case in which the court rightly clarified that if an employer accommodates non-pregnant workers with disabilities while refusing to accommodate most pregnant workers with similar needs, they are likely violating the Pregnancy Discrimination Act. The National Partnership drafted an amicus brief and played a leading role in the coordinated strategic communications plan to amplify and explain the court's decision.







Advancing and Protecting Reproductive Health and Rights

Too many women are unable to access the essential reproductive health care they need. The National Partnership works to ensure that all women can access the full range of reproductive health services by fighting to take politics out of the exam room, stopping lies from becoming laws, eliminating barriers to care and coverage and reducing disparities of low-income women and women of color.

Fighting for Reproductive Health & Rights

OUR IMPACT

- ▶ The U.S. Supreme Court's ruling in Whole Woman's Health v. Hellerstedt reaffirmed a woman's fundamental right to make her own decisions about her health, her family and her future in this critically important victory. The National Partnership used its unique expertise at the intersection of reproductive rights and health care policy to file an amicus brief making a powerful case that the abortion restrictions Texas adopted were not only harmful and discriminatory, but were out of step with the national drive to make high quality care more accessible and less costly. Twenty-one of the nation's leading health policy experts, including former officials from three different administrations, signed on to our brief.
- ▶ The National Partnership launched Lies into Laws a bold state-based digital campaign that shines a spotlight on the fact that anti-abortion restrictions are based on falsehoods, pretext and misinformation. This compelling analysis showed that of the 353 abortion restrictions pending in state legislatures (as of March 2016), 70 percent were based on common

anti-abortion lies, including lies about abortion safety and inaccurate stereotypes of women who decide to have abortions. Joining with local partners in Pennsylvania, Ohio, and Florida, the National Partnership ran



forceful digital ads to expose the real motivation behind abortion restrictions and debunk the lies.

► The National Partnership drew together reproductive and economic justice themes to paint a real picture of what's at stake for women and how these policies translate in women's lives through a powerful new issue brief — A Double Bind: When States Deny Abortion Coverage and Fail to Support Expecting and New Parents. The brief vividly illustrates the impact of the Hyde Amendment and state restrictions on abortion coverage with a lack of workplace policies needed to support families' economic security. The report reveals the impossible double bind women are forced into when they cannot make the best decision for themselves about whether to have a child and then are denied the workplace supports — such as paid family and medical leave, paid sick days and pregnancy accommodation laws — that women need during and after pregnancy.

353

Number of abortion restrictions pending in state legislatures.

(as of March 2016)

70

Percent of pending state abortion restrictions that are based on common anti-abortion lies



Improving Access to Care

For too long, women and their families have struggled with the high costs of health care and barriers to getting the essential care they need. The National Partnership has successfully pushed for historic advances that are increasing access, expanding benefits and improving the quality of care.

The National Partnership is also a leader in efforts to improve the way care is delivered so that we eliminate discrimination and meet the needs of the most vulnerable members of our society.



20 million

Number of previously uninsured Americans that currently have health care coverage through the ACA.

Implementing the Affordable Care Act

OUR IMPACT

More than 20 million previously uninsured Americans now have health care coverage through the Affordable Care Act (ACA). The National Partnership has worked tirelessly to expand the amount and clarity of information available to people who shop for health care coverage on HealthCare.gov or through a state-based on-line health care marketplace. We conducted focus groups to learn about people's experiences and identify best practices across marketplace

websites. We promoted online tools and other features that simplify the process of choosing and enrolling in a plan. By allowing shoppers to more easily compare plans, determine if their doctors and prescriptions are covered, and understand their cost-sharing responsibilities, shoppers are better able to identify the plan that best meets their specific needs and budgets.

▶ The U.S. Department of Health and Human Services issued a final rule on the ACA's nondiscrimination provision, Section 1557 — a huge victory for women. It is the first time in our country's history that federal law has prohibited sex discrimination in health care. The National Partnership

played a critical role in ensuring that Section 1557 was included in the ACA and we fought tirelessly for six years for implementing regulations. Section 1557 is a historic step forward in ending sex discrimination and in reducing the disparities in care that cause poorer health outcomes in women, minorities and other groups.

Making the Health Care System Work Better for Women & Families

Today, our health care system rewards high volume delivery of health care services, rather than high quality health care outcomes.

The National Partnership strives to make the health care system work better for women and families by ensuring that all voices are heard — patients, caregivers, clinicians, employers, advocates, insurers and policymakers. From representing the patient perspective in all levels of health care design to expanding access to electronic medical records, to advocating for quality maternity care, we work tirelessly to improve the quality and delivery of health care in this country.



4,000

Number of organizations using resources developed by the National Partnership for collaborative patient and family engagement.

Ensuring Better Health Care Quality

OUR IMPACT

- ▶ Our health care system is changing dramatically and in an effort to get better care at lower costs, many new models of care have been proposed. The National Partnership promoted policy principles to guide this redesign work so that it results in better care for patients at the same time it reduces costs. For example, we promoted better care coordination, better communication among health care providers, and 24/7 access to needed care.
- ▶ The National Partnership's GetMyHealthData initiative showed what happens in the real world when people request digital copies of their medical records or other health data. We collected hundreds of stories from volunteer patients across the country exposing the significant barriers that many patients and family caregivers face when they ask for their personal health information. And exposed the fact that many health care providers are not complying with legal requirements that give

patients the right to their own health data. Our vigorous advocacy encouraged the U.S. Department of Health and Human Services' Office for Civil Rights to issue guidance clarifying patients' rights and provider responsibilities. This guidance addresses the barriers identified through our initiative. We are now working to disseminate this guidance to patients and providers.



"Old ladies forget, caregivers need access." — Sally R., Virginia



▶ The National Partnership worked to expand the range of maternity care services that plans will pay for, such as doula care and birth centers. We also released Overdue: Medicaid and Private Insurance Reimbursement of Doula Care to Strengthen Maternal and Infant Health — a brief showing that widespread access to doula care would reduce health care costs while improving the health of mothers and babies.



230

Number of Patient and Family Advisory Councils that the National Partnership helped to develop in 13 states.

"Second opinions matter.
Information prevents redoing."
— Kathryn B., California





Celebrating 45 Years of Progress at our Gala Dinner

Oh what a night! The National Partnership celebrated our 45th anniversary this year, and proudly marked this significant milestone at our June Gala Dinner. The dinner served as a reminder of our accomplishments over the last four and a half decades and outlined our vision for the critical work ahead.

Joined by nearly 1,000 business leaders, government officials, women's and civil rights advocates, members from the legal and labor communities, journalists and generous supporters dedicated to making life better for women and families, we gathered at the Washington Hilton to recognize and honor the achievements of extraordinary leaders who are true champions for women and for the issues at the core of the National Partnership's mission: access to quality, affordable health care; family friendly policies; equality in the workplace and in society; and economic security for all.

The Gala provided an opportunity to rally around our program priorities and celebrate recent victories. And — thanks to our many individual and institutional supporters — this year's dinner raised over \$1 million to support our essential work.

As always, thanks to our generous supporters, who make our work possible!



"Today, 20 million Americans have health care coverage thanks to the Affordable Care Act. ... Millions now have access to preventative services like contraception at no extra cost. And families no longer have to worry about losing their coverage because of an illness. This kind of progress didn't just happen. Those families can breathe a little easier because the people in this room and the National Partnership had the courage to fight for them."

— U.S. SECRETARY OF HEALTH AND HUMAN SERVICES SYLVIA M. BURWELL

"I want to congratulate the National Partnership on an amazing 45 years. ... Back in 1971, in most families, the world was really different. ... But today, I believe we can have a national paid leave plan!"

- U.S. SENATOR KIRSTEN GILLIBRAND





"Leadership is somebody's ability to create opportunities for others, to help them achieve the unachievable, to inspire them to do things they never thought were possible. Thankfully you've got ... an organization like the National Partnership for Women & Families actually making those dreams come to life."

— PwC LLP U.S. CHAIRMAN AND SENIOR PARTNER ROBERT E. MORITZ

"For 45 years ... the [National] Partnership helped me govern. From the very first day that I walked into the United States Senate, the [National] Partnership was my think tank. It helped me come up with the right ideas, to do the right action, to put the right coalitions together to advance that agenda."

- U.S. SENATOR BARBARA A. MIKULSKI



THANKS TO OUR SUPPORTERS

Through the generosity of so many committed individuals and institutions, the National Partnership is a powerful voice standing up for America's women and families — ensuring that every woman has an opportunity to participate fully in society and that every individual and family can thrive. We gratefully acknowledge all our supporters for their steadfast support and investment in our work.

VISIONARY PARTNER

Anonymous
Martha Ehmann Conte
Diana Divecha
Linda D. Fienberg and
Jeffrey D. Bauman
The Rosenthal Family Foundation:
Jamie Rosenthal Wolf, David Wolf,
Rick Rosenthal and Nancy Stephens

LEADERSHIP PARTNER

Anonymous Patricia Dinner Isabel P. Dunst Sally Gottesman Pamela H. Grissom Ellen Kohn R. May Lee Nina B. Matis

TRUSTEE

Nancy L. Buc Sheila Cheston Edith Dee Cofrin Gladys G. Cofrin Jamie S. Gorelick and Richard E. Waldhorn Linda W. Gruber Irene R. Kaplan
Kim Koopersmith
Judith and Elliott Lichtman
Ellen R. Malcolm
Ann S. Moore
Debra L. Ness
Shari Lawrence Pfleeger and
Charles Pfleeger
Sharis Pozen
Marjorie Randolph
Betty and Jack Schafer
Laura Scheuer
Clara Shin
Peggy and James Tranovich

M. Suzanne and Lawrence E. Hess

CAPITAL PARTNER

Anonymous (2)
Nancy Adler and Arnold Milstein
Linda Auerbach Allderdice
Cindy and Mark Aron
Barbara and Christopher Creed
Laurie B. Davis and Joseph M. Sellers
Elizabeth M. Ehrenfeld
Giselle and Brian Hale
Gina Harman
Joe Higdon and Ellen Sudow Fund
Lynne and Joseph Horning
Rachel S. Kronowitz

Judith F. Mazo Paulette J. Meyer and David A. Friedman Melanie and Larry Nussdorf Frances R. Olivieri and Lowell D. Johnston Margot and Joe Onek Ruth and Stephen Pollak Patricia Dodds Rich Diane Robertson and David Noll Richard P. Rome Wendy-Sue Rosen and Tom Freeman Vicki and Roger Sant Marc M. Seltzer Mary Ann Stein Anne D. Taft Kathleen L. Werner Laura Wertheimer and Andrew Pincus Wendy C. Wolf

Linda Lipsett and Jules Bernstein

EXECUTIVE PARTNER

Susan Adelman and Claudio Llanos Madeleine and David Arnow Yonatan Berkovits and Jane Metcalf Brach Family Fund Annie Burns Ellen Chesler Ranny Cooper and David Smith Stephanie Davis Susan Esserman and Andrew Marks Robert Galvin Frances E. Goldman Philanthropic Fund Nikki Heidepriem William Hewitt Shreya Devendra Jani and Michael Parini Sheila Rauch Kennedy Maryanne Lavan Ilse Melamid Elise Rabekoff Claire Reade and Earl Steinberg Nancy and Miles Rubin Pauline A. Schneider Donna E. Shalala Marlene Share Susan K. Stern Helen R. Trilling Carol Tully Melissa and Neal Tully

PRESIDENTIAL PARTNER

Anonymous
Eleanor D. Acheson and
Emily C. Hewitt
Linda Auerbach Allderdice
Ann and David Allen
Eve and Anthony Anderson

Cheryl Forrester Babcock Robert Berenson Jane C. Bergner Ali Kincaid Bergthold and Eric Berathold Caryl S. Bernstein Anne and Jeff Bingaman Susan and Dixon Butler Melissa Cadwallader and Bill Kramer Candace Carroll and Len Simon Diana Cheng Ted Childs Julia Penny Clark Bonnie and Louis Cohen Josephine C. Conlon Betty Cotton Marie and James Crouch Jane Descent Sally Determan Corinna and Adrian Dragulescu Holly Fechner and Kevin Mills Elizabeth Fisher Nancy M. Folger Carol Tucker Foreman Mary and Daniel Frantz Nancy Garrison Gina and Ronald Glantz Judith C. Glass Sandy and Barry Goldstein Scottie Held Susan Hertzberg Joanne Howes Hunt Family Christine A. Jacobs Wendy L. Kahn Jeffrey and Brenda Kang Marion S. Kaplan Jeannie Kedas Peter Kolker in Memory of Ann Catherine and James Koshland Laura and Gary Lauder Suzanne Lerner Ruth D. Levine Linda Lipton and Steve Lubet Robin Lofauist Janet McDavid Dalinda and Antonio Ness Linda Laureen Nicholes

Louise Parent

Victoria J. Perkins

Harriet and Bruce Rabb

Barbara Pollack

Lynne Rosenberg Ann Rosewater Cristine Russell and Ben Heineman Carol Sakala Chris Sale

Bettylu and Paul Saltzman Ellen Schneider Mary Jo Shartsis Linda and Stanley Sher

Wendy R. Sherman

Shari Simon

Linda Singer and Michael Lewis Heather Straub

Yoma Ullman

John Vanderstar and Liz Culbreth D. Jean Veta and Mary Ann Dutton

Rachel Vogelstein Kathryn Kahler Vose

Jon Weintraub

Sally Wells Deborah and Marcus Wilkes

Barbara Yellen, Phil West and Jennifer West

Peg Yorkin

SUSTAINING PARTNER

Anonymous Matthew Baughman Linda and Lawrence Becker Lucy Wilson Benson Brooksley Born and Alex Bennett Diane and Lyle Brenneman Diana Sammis Brookes in memory of

Joan Howard Sammis Wilma L. Coble

Elizabeth Colton

Maureen and James Corry

Carolyn F. Corwin Pamela Daley

Jeanne DeJoseph

Drew Dropkin Linda Greenhouse

Elizabeth Hirsch

Eric Holmboe Beverley Johnson

Patricia King and Roger Wilkins

Shannon Kula

Marta Jo Lawrence Lisa Lederer

Donna Lenhoff Felice J. Levine

Ann Lewis

Susan M. Liss Donna Lynne Mira Nan Marshall Cheryl May Sandra McFeeley

Doris Meissner Sherry Merfish

Holly Mosher Richard Moss

Velma Parness Catherine Samuels

Rosel H. Schewel Lois Schiffer

Arlene Schler and David Flannery M.D.

Mary Gay Sprague

Nora Super and Len Nichols Phyllis Swindells

Ellen Vargyas

Judy Walter and Irv Nathan

Daniel Wolfson Candice Kislack

LEADERSHIP COUNCIL

We gratefully acknowledge the generous supporters of the National Partnership's Leadership Council — donors who have made a significant investment in our paid family and medical leave campaign and who provide ongoing counsel and advice on our efforts:

Martha Ehmann Conte
Diana Divecha
Isabel P. Dunst
Giselle and Brian Hale
Marjorie Randolph
Wendy-Sue Rosen
The Rosenthal Family Foundation:
Jamie Rosenthal Wolf, David Wolf,
Rick Rosenthal and Nancy Stephens

CORPORATIONS

Advanced Medical Technology Association (AdvaMed)

Aetna

AmeriHealth Caritas Anthem. Inc.

Avenue Solutions

Bayer

Blue Cross Blue Shield of Massachusetts

BlueCross BlueShield Association

Brainerd Communicators Brunswick Group

Care.com

CareFirst BlueCross BlueShield

Cigna Citi

CooperKatz & Company, Inc.

CVS Health Edelman

Ferring Pharmaceuticals

FleishmanHillard General Electric

Humana

iStar Financial, Inc.

Jennings Policy Strategies Inc. Johnson & Johnson

Keller Benefit Services, Inc.

KemperLesnik

MEDNAX, Health Solutions Partner

MerchantCantos

Merck Microsoft

MTV's Look Different Campaign Northrop Grumman Corporation

NVG, LLC

Pacific Gas & Electric Company
Penn Quarter Partners

Penn Quarter Pfizer Inc.

PR Solutions, Inc.

PricewaterhouseCoopers (PwC LLP)

Qorvis MSLGROUP

Sunovion Pharmaceuticals Inc. UnitedHealth Group

ORGANIZATIONS AND UNIONS

AARP AcademyHealth AFL-CIO AFSCME
Alliance for Justice
American Academy of
Family Physicians

American Association for Justice American Association of University

Women (AAUW)

American Board of Medical Specialties The American College of Obstetricians and Gynecologists

American College of Physicians American Federation of Teachers American Institute of CPAs (AICPA)

American Nurses Association

America's Health Insurance Plans (AHIP)

Association of American Medical Colleges

Council of Medical Specialty Societies EMILY's List

Federation of American Hospitals Institute for Patient- and

Family-Centered Care

International Association of Machinists & Aerospace Workers

National Education Association

National Family Planning & Reproductive Health Association

National Health Law Program National Organization for Women

National Quality Forum

National UAW Community Action Program

National Women's Law Center

NCQA PhRMA

Planned Parenthood Action Fund

Premier, Inc.

Service Employees International Union

LAW FIRMS

Arnold & Porter LLP
Brownstein Hyatt Farber Schreck, LLP
Clifford Chance US LLP
Cohen Milstein Sellers & Toll PLLC
Covington & Burling LLP
Cravath, Swaine & Moore LLP
Davis Polk & Wardwell LLP
DLA Piper LLP (U.S.)
Greenberg Traurig, LLP
Hogan Lovells US LLP
James & Hoffman, P.C.
Katten Muchin Rosenman LLP

King & Spalding LLP
Orrick, Herrington & Sutcliffe LLP
Perkins Coie LLP
Sidley Austin LLP
Skadden, Arps, Slate, Meagher & Flom
LLP
Trident DMG LLC
White & Case LLP
Williams & Connolly LLP
WilmerHale
Zuckerman Spaeder LLP

FOUNDATIONS

Anonymous (5)
ABIM Foundation
Arronson Foundation
The Atlantic Philanthropies
California HealthCare Foundation
Dobkin Family Foundation
The Elsie P. van Buren Foundation
Ford Foundation
Gordon and Betty Moore Foundation
Huber Foundation
Legacy II Philanthropic Fund at the
Community Foundation of Greater
Buffalo

Lenzner Family Foundation
The Marjorie Cook Foundation
Markle Foundation
The Moriah Fund
The Morningstar Philanthropic Fund

New York State Health Foundation Peterson Center on Healthcare Robert Sterling Clark Foundation Robert Wood Johnson Foundation Rockefeller Family Fund

The Rosenthal Family Foundation
The Samuel & Grace Gorlitz Foundation

The Sandford and Doris Slavin

Foundation

The Steptoe Foundation Transforming Birth Fund W.K. Kellogg Foundation The Wallace Foundation The Westport Fund Yellow Chair Foundation Yen Chuang Foundation

FINANCIAL REPORTS

STATEMENT OF FINANCIAL POSITION

STATEMENT OF THANKCIAET OSTITO	<i>-</i> 14	
ASSETS	(a	as of 03/31/16)
Cash and cash equivalents	\$	3,256,548
Investments		17,055,083
Grants and pledges receivable		1,220,813
Accounts receivable		161,537
Prepaid expenses		227,597
Fixed assets, net of accumulated depreciation and amortization of \$1,002,340 and \$955,803 for 2016 and 2015, respectively		254,482
Security deposit		64,244
Total Assets	\$	22,240,304
LIABILITIES		
Accounts payable and accrued liabilities	\$	144,075
Accrued salaries and related benefits		765,344
Deferred revenue		14,500
Deferred rent		400,789
Deposit		5,400
Total Liabilities	\$	1,330,108
NET ASSETS		
UNRESTRICTED	\$	3,220,939
TEMPORARILY RESTRICTED		3,634,594
PERMANENTLY RESTRICTED		14,054,663
Total net assets	\$	20,910,196
TOTAL LIABILITIES AND NET ASSETS	\$	22,240,304

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

SUPPORT AND REVENUE	TEMPORARILY UNRESTRICTED RESTRICTED			PERMANENTLY RESTRICTED		TOTAL	
Grants	\$	-	\$	3,160,859	\$ -	\$	3,160,859
Contributions		860,601		338,060	-		1,198,66
Program service revenue		508,832		-	-		508,832
Interest and investment income		240,386		-	-		240,386
Special event, net of expenses of \$238,103 and \$236,876 for 2016 and 2015, respectively		356,849		-	-		356,849
Other income		125,976		-	-		125,97
License fees		13,412		-	-		13,41
Net assets released from restrictions		6,286,551		(6,286,551)	-		
Total revenue	\$	8,392,607	\$	(2,787,632)	\$ -	\$	5,604,97
EXPENSES							
PROGRAM SERVICES							
Health Care Policy	\$	4,848,107	\$	-	\$ -	\$	4,848,10
Work and Family		1,804,860		-	-		1,804,86
Advocacy		346,004		-	-		346,00
Communications		506,410		-	-		506,41
Outreach, Member & Public Education		48,569		-	-		48,56
Total Program Services		7,553,950		-	-		7,553,95
SUPPORTING SERVICES							
Resource Development		981,641		-	-		981,64
General and Administrative		285,177		-	-		285,17
Total Supporting Services		1,266,818		-	-		1,266,81
Total expenses	\$	8,820,768	\$	-	\$ -	\$	8,820,76
Change in net assets before other items	\$	(428,161)*	\$	(2,787,632)	\$ -	\$	(3,215,79
OTHER ITEMS							
Unrealized and realized (loss) gain on investments	\$	(465,754)**	\$	-	\$ -	\$	(465,75
Provision for uncollected pledge		(19,750)		-	-		(19,75)
Change in Net Assets	\$	(913,665)	\$	(2,787,632)	\$ -	\$	(3,701,29
Net assets, beginning of year	\$	4,134,604	\$	6,422,226	\$ 14,054,663	\$	24,611,49
Net assets, end of year	\$	3,220,939	\$	3,634,594	\$ 14,054,663	\$	20,910,19

^{*} Board authorized use of reserves for select program investments.

^{**} Reflects the impact of market volatility in the endowment value in FY16.

NATIONAL PARTNERSHIP BOARD OF DIRECTORS

Ellen R. Malcolm. Chair

FMILY's List

Pauline A. Schneider. Vice Chair

Ballard Spahr, LLP

*Nikki Heidepriem, Secretary

Heidepriem & Associates

Chris Sale. Treasurer

Global Communities

Debra L. Ness. President

National Partnership for Women & Families

Nicole Berner

Service Employees International Union

Sheila Cheston

Northrop Grumman

Ranny Cooper

Weber Shandwick

Linda D. Fienberg

Maggie FitzPatrick

Exelon

Shreva Jani Pfizer, Inc.

Jeannie Kedas

First Look Media

Vincent Kerr

Care Solutions, UnitedHealth Group

R. May Lee

ShanghaiTech

Judith L. Lichtman

National Partnership for Women & Families

*Donna Lynne

Kaiser Foundation Health Plan, Inc.

Nina Matis

iStar Inc.

Arnold Milstein

Stanford University

*Judith Scott

Service Employees International Union

Sharis Pozen

General Flectric

*Azita Raii

Clara Shin

Covington & Burling LLP

Kay Kahler Vose

GALEWiLL Design

Marcy Wilder

Hogan Lovells LLP

Affiliations are current at the time the member served and are listed for identification purposes only.

NATIONAL PARTNERSHIP STAFF

Debra L. Ness

President

Judith L. Lichtman

Senior Advisor

Tucker Ball

Chief Digital Officer

Aliva Bean

Reproductive Health Program Assistant

Lauren Birchfield Kennedy

Director of Health Policy

Christine Broderick

Patient and Family Engagement and Policy Manager

Theresa Chalhoub

Health Policy Counsel

Crystal Coleman

Executive Assistant

Maureen Corry

Senior Advisor for Childbirth **Connection Programs**

Emma Devine

Development Assistant and Database Administrator

Corinna Dragulescu

Director of Finance

Natasha Ewell

Office Manager

Sarah Fleisch Fink

Director of Workplace Policy & Senior Counsel

Andrea Friedman

Senior Policy Advisor, Reproductive Health

Programs

Jennifer Gardiner

Development Operations Manager

Stephanie Glover

Health Policy Analyst

Rebecca Guldin

Social Media Associate

Travis Hunter

Director of Information Technology

Ali Kincaid Bergthold

Vice President for Business and Strategic Development

Sadie Kliner

Deputy Communications Director

Julia Kortrey

Policy Associate, Workplace Programs

Lindsay Lang

Senior Health Care Quality Improvement Specialist

Sarah Lipton-Lubet

Vice President for Reproductive Health Programs

Rachel Lyons

Senior Government Affairs Manager, Workplace Programs

Erin Mackay

Associate Director, Health Information Technology Programs

Jessica Mason

Workplace Federal Policy Analyst/ACLS Public Fellow

Olivia May

Health Program Assistant

Lauren McCulloch

Georgetown Women's Law and Public Policy Fellow

Raquel Mena

Executive Assistant to the President

Lauren Murray

Director, Consumer **Engagement and Community** Outreach

Jess Oxley

Digital Advocacy Specialist

Karen Pesapane

Associate Director, Digital Fundraising and Data Management

Lien Phan

Senior Accountant

Lynne Phoenix

Executive Assistant

Vasu Reddy

Policy Counsel

Courtney Roman

Patient and Family Engagement Manager

Carol Sakala

Director of Childbirth Connection Programs

Mark Savage

Director of Health Information Technology Policy and Programs

Vicki Shabo

Vice President for Workplace **Programs**

Christine Sloane

Outreach & Engagement Manager, Workplace Programs

Lauren Sogor

Health Communications Manager

Erica Stanley

Vice President for Marketing and Communications

Debbie Stillman

Director of Major Gifts

Jennifer Sweenev

Vice President for Consumer Engagement

Jessi Leigh Swenson

Senior Policy Counsel for Reproductive Health **Programs**

Jennifer Taylor

Communications Assistant

Erica Thurman

Grants Manager

Ginna Van Schoick Director of Annual Giving

Debbie Wilkes

Chief of Staff

^{*} Board tenure ended during the period covered by this report.

^{*} Staff as of November 2016

